



INTERNATIONAL PEACE SUPPORT TRAINING CENTRE NAIROBI, KENYA QUARTERLY NEWSLETTER

01 April—30 June 2008

Volume 1, Issue 2

FROM THE COMMANDANT'S DESK

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In this second series of IPSTC newsletter, the Centre has continued to demonstrate how it is transforming itself into a training institution whose focus is towards the support of the emerging architecture of Peace and Security in Eastern Africa.

This focus has the potential of presenting tremendous benefits for both the IPSTC and EASBRIG. Foremost of this is the expansion of multilateral partnership which both institutions aspire to have towards the guaranteeing of predicable and sustainable programmes. At the conceptual level both entities stand to gain from a broadened scope



of intellectual input into policy and doctrinal options through applied research activities that focus more on sources of conflict and their dynamics in the region as a means of ensuring sustainable peace in addition to conflict resolution.

It is my hope that as our readers go through the articles in this newsletter, they will feel free to provide feedback through our email address

(info@ipstc.org) towards the strengthening of these aspirations. I must thank those that have been providing articles to the IPSTC newsletter and encourage that you keep up the good work.

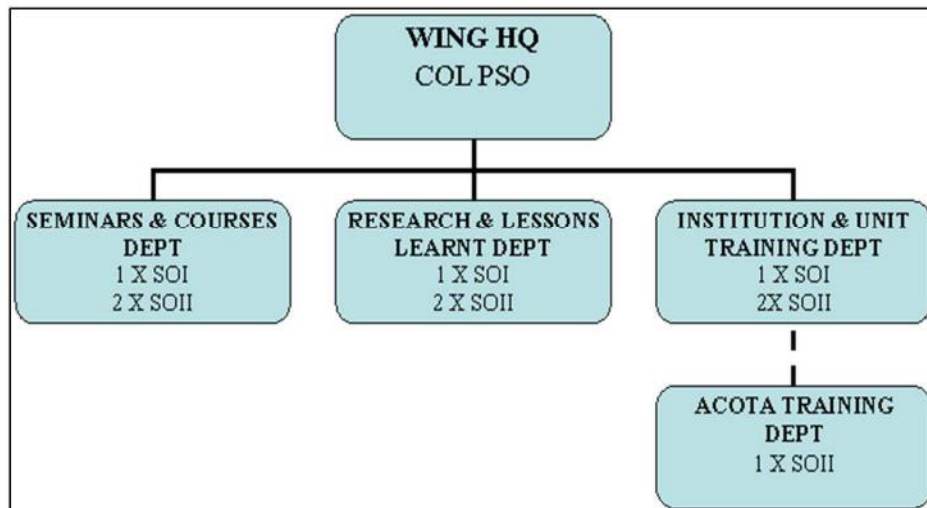
Robert K. Kibochi
Colonel
Commandant IPSTC

"...presenting tremendous benefits for both the IPSTC and EASBRIG expansion of multilateral partnership which both institutions aspire to have towards the guaranteeing of predicable and sustainable programmes..."

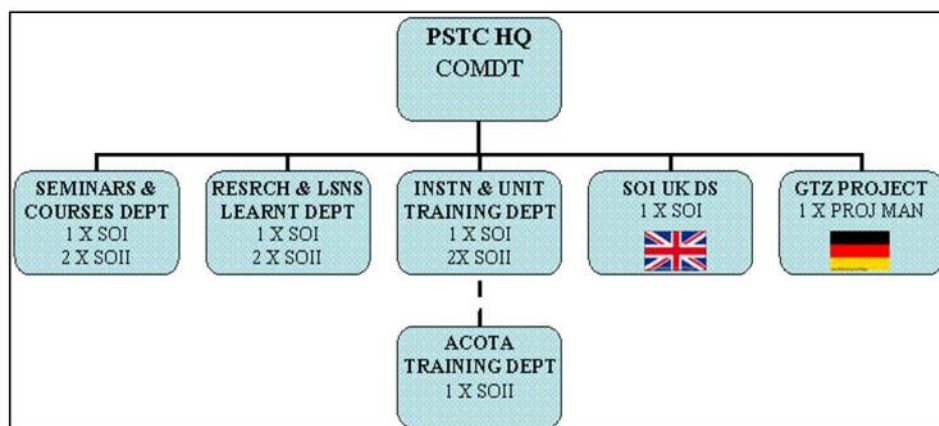
IPSTC STRUCTURES EVOLUTION

Volume 1, Issue 2

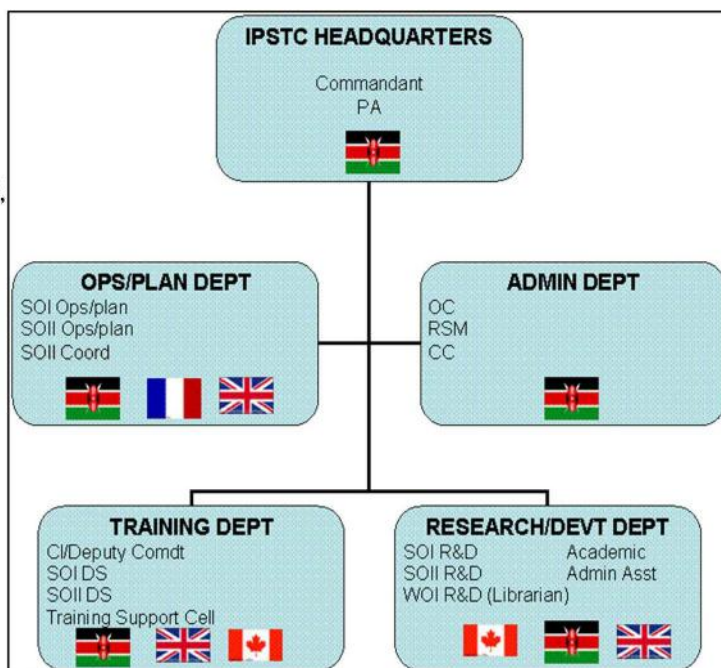
The IPSTC was started in 2001 as a wing under the DSC at which time it was known as the PSO Wing. It had purely Kenyan staff with the structure as shown below:



In 2006 the centre was given autonomy and renamed PSTC. It now had international staff and the new structure was as shown below:



In 2007 the centre started its "Internationalization", with the arrival of international staff, was renamed IPSTC with the Proposed structure as shown on the Right.



New HQ Building Under Construction



HQ Building in Progress

"...in 2007 the centre started its Internationalization",



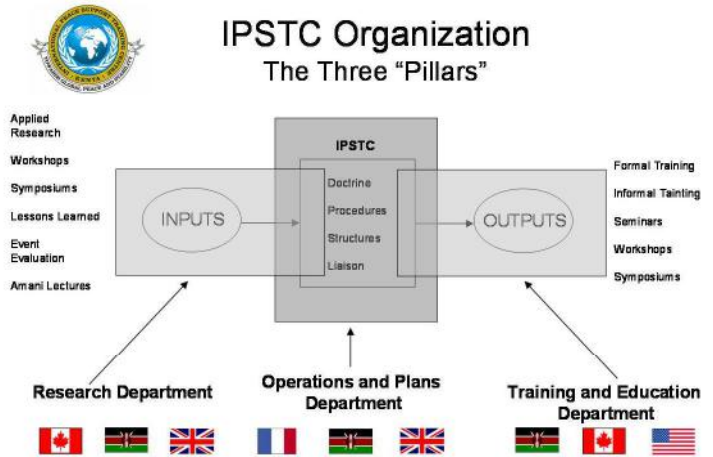
HQ Building almost Complete



Back View of the AMANI Hall

The department is currently working on the development of the IPSTC organization called "the three pillars". The "three pillars" organization is a simple organization whose key mission is to deliver training based on a coherent internal mechanism and on an adapted physical distribution of the means in terms of human resources, buildings, Information Technology etc.

One of the most important aspirations is to get permanent instructors from the Eastern Africa Region in order to fully participate in the Eastern Africa Peace and Security Architecture. In order to alleviate this we endeavor to work very closely with EASBRICOM and Kenyan Ministry of State for Defence.



Head of Operations & Plans Department



Maj Calnan, 3rd TOSC Director and a Canadian Directing Staff



3rd TOSC Syndicate I



Tree Planting During the 3rd TOSC

TACTICAL OPERATIONS STAFF COURSE (TOSC) AND THE ROLE OF MTAP

Military officers drawn from ten African countries attended a Tactical Officers Staff Course from 5 May – 23 May 08. The course was conducted by the Canadian military in partnership with the International Peace Support Training Centre-Kenya and was attended by 32 military officers from KENYA, UGANDA, TANZANIA, LIBYA, EGYPT, SENEGAL, BURKINA FASO, MALI, RWANDA, and BOTSWANA.

The training was aimed at providing junior and field officers with skills and knowledge of Command Post Operations to enable them function in global peace support operations.

The training would enable officers of the rank of Captain to Lieutenant-Colonel to understand and relate to the phases of a peace support operation and the operational planning process in support for peace operations and related activities. In addition, the training would enable military

officers to understand the duties of a staff officer in national peace support environments, within a deployed military unit, or as a staff officer in a Mission Integrated Support Service within a mission's Headquarters.

It was envisioned that the course would prepare the 32 military officers with the basic skills necessary to effectively participate in peace keeping operations in mid to high intensity conflict environments in Africa.

The Military Training Assistance Programme, is a key instrument of Canada's foreign policy and defence diplomacy. It directly contributes to the mission of the Department of National Defence (DND) by promoting Canadian interests and values abroad and contributing to international peace and security.

It aims at fostering the development of democratic and accountable militaries in nations emerging from conflict by promoting stability, preventing new crises and facilitates the withdrawal of inter

national forces from areas of conflict. By 'training the trainers', MTAP assists other countries in building their capacity to undertake peace support operations. This, in turn, increases the quantity and quality of troops available to the United Nations and other organizations, and lessens the operational burden on Canada. MTAP's efforts toward global security are fundamentally linked to DND's defence of Canada mission.

The 3rd PSO Course Students participated in simulated press conferences, interviews and briefings for military command, as well as in coverage of real media. The course was very successfully ran and the objectives were met.



REGIONAL SENIOR MISSION LEADER COURSE (RSML)



Opening Ceremony 1st RSML Course



Prof Prunier, Mr. Jowell, Dr Katumanga and Dr Chweya



1st RSML Course Enjoying the Sights of Hells Gate, Naivasha



*Maj Gen (Rtd) RDS Gordon
CMG CBE MA*

The International Peace Support Training Centre (IPSTC), Karen, Kenya successfully conducted a Regional Senior Mission Leaders (RSML) course from 31 March to 11 April 2008. It was sponsored by Eastern Africa Standby Brigade Coordination Mechanism (EASBRICOM) and funded by British Peace Support Team - Eastern Africa (BPST-EA).

The course aimed to prepare participants for senior leadership appointments in complex African Union/United Nations peacekeeping operations. It targeted individuals serving or likely to be serving in senior level positions such as Force Commanders, Police Commissioners or Advisors, Special Representatives to the Secretary General, Brigade or Sector Commanders, Country Coordinators, Chief Military Observers, Heads of Missions, etc. The audience was primarily from Eastern Africa and included participants from Burundi, Comoros, Djibouti, Ethiopia, France, Ghana, Japan, Kenya, Nigeria, Somalia, Sweden, Tanzania, Rwanda and Uganda. The German Technical Assistance (GTZ) also sent a representative.

The mentoring and facilitating team comprised senior persons with a wealth of Peace Operations experience. They were led by Gen (Rtd) Robert Gordon a former Force Commander of the United Nations Mission in

Ethiopia and Eritrea (UNMEE), with the support of Col. Nicholas Seymor of the United Nations Department of Peacekeeping Operations, Mr. Jean Baptist Natama, who served as Director of Political Section, African Union Mission in Sudan (AMIS), Commissioner Hudson Siazamana Benzu a former Police Commissioner in the United Nations Mission in Sierra Leone (UNAMSIL), Brig Abraham Wambugu, a former Deputy Force Commander (UNMEE), Mr. Abdel-Kader Haireche who was a Senior Political Affairs Officer (UNMEE), and Mr. Stephen Kemei a Senior Kenya Police officer with PSO experience.

The course comprised of a series of "modules" each led by a subject matter expert. To provide a legal perspective of peace operations, Ms. Nathalie Ndongo-She, the Head of the Legal Section of the United Nations Mission in Liberia (UNMIL) and the Senior Legal Advisor to the Special Representative of the Secretary-General for Liberia gave an interesting presentation on the Legal Framework of UN peace operations. The Gender perspective was ably tackled by Isha Dyfan, a barrister based in the USA and the program Director for the Human Rights and Peace Building Initiative, International Women's Tribune (IWTC) New York. The Director EASBRIGCOM, Mr. Simon Milongo, also educated the participants on the African Standby Force

and EASBRIG's place in the African Union Peace and Security Architecture.

Academics from the University of Nairobi set the scene of the prevailing African Conflict situation. Mr. Marco Jowell the IPSTC Applied Research Officer with the panel of Dr. Katumanga, Dr. Chweya and Prof Prunier provided a base for discussions in the area.

"...cycle of conflict which includes identification, prevention, intervention, and resolution and peace building while ..."

Others that contributed to the course included Mr. Keith Biddle who addressed the Rule of Law, Ms Marcella Favretto with Human Rights, Marybeth Mcsheer with Post Conflict Recovery and Ms Susanne Brezina with Disarmament, Demobilization and Reintegration. The two week course was filled with interesting and experienced presenters. The participants on their part put their minds to work and understood the cycle of conflict which includes identification, prevention, intervention, and resolution and peace building while at the same time internalized the integrated mission concept through an exercise in integrated mission planning.

This course was indeed a success and will be conducted again in March 2009.

The 15th Military Observers course commenced on 30

June 08 and ended on 18 July 08 at the International Peace Support Training Centre's Tactical Peace Support Operations Branch located at the International Mine Action Training Centre, Embakasi. The course was unique in its design, implementation and composition. The course had a new Instructional Plan design with assistance from the Canadian Military Observers with experience in numerous overseas missions with Canadian forces and United Nations in the Middle East, Africa and Former Republic of Yugoslavia in the development of the Instructional Plan in conjunction with staff members of IPSTC. The original Instructional Plan was amended to suit the requirements of the changing nature of Peace Support Operations, by members of the Kenyan, Canadian IPSTC and British Army, the majority of whom had recently served as UN Military Observers.

The course had twenty seven participants including fifteen Kenyans and the rest from other African countries as follows; two from Egypt, two from Ghana, two from Nigeria, two from Uganda, three from Rwanda, and one from Seychelles. The knowledge, experience and multi diverse cultural exchanges seen were motivating and that helped give the participants more insight of what happens in other diverse cultures, particularly as Military Observers

in Peace Keeping Operations.

The course was also unique in the sense that two directing staff were from Ghana, that is, Lt Col Yeboah and Lt Col Frimpong. The two officers have vast knowledge in Peace Support Operations. Lt Col Yeboah has served in seven different Missions including Europe, Middle East, Asia and Africa.

Lt Col Frimpong on the other hand, has served in four different missions. The Police Directing Staff were Chief Inspector Maasai and Superintendent Lillian Okembo, who gave the participants added insight and knowledge from their training, experience and perspective in Europe and the rest of the world.

The course was unique in design, delivery and content. There were five exercises; Ex-Radio Check, Ex-First step, Ex-Command Matrix, and Ex-Proving Ground. The Ex-Radio Check was an in-class exercise carried out to practise the students effective radio communication skills. The Ex-First Step was a dismounted exercise carried out within IMATC training area. The activities were designed to reinforce and illustrate lessons taught in class. It was conducted in a circuit with participants reacting to events at each of the five stands and carrying out observations while moving between them. MILOBS teams were to report any unusual activities observed while moving between the stands. The Ex-Middle Man was designed to

expose the students to negotiation skills as an important tool for Military Observers. During the exercise, the participants acted as MILOBS negotiating with one of the parties involved in the conflict. This allowed participants to practise their skills in a classroom environment prior to the exercises in the field. There was a sequence of four negotiations for each group and each participant had an opportunity to experience the challenges that they may face in a Peace Support environment. The Ex-Command matrix was to practise the participants on Operation room procedures and command and control of troops on the ground by having students practise dismounted Peace Support Operation within a scenario. Students, on completion of the exercise refreshed previously held skills and would be able to execute them in an operational environment. The final exercise, Ex-Proving Ground, had ten stands. During this exercise, the students participated in a series of events designed to allow them to practice and apply the theory they had learned in the course up to the final stage. The exercise was conducted in a 'round-robin' fashion. Each stand lasted no more than 45 minutes, including briefing, conduct, debriefing, and travel time. The exercise events were run simultaneously and took up to 9 hours to complete. The exercise was very successful and that culminated the end of 15th Military Observers Course.



Demining Exercise



Road Block...



Taken Hostage...



Negotiation... with Rebels

APPLIED RESEARCH AT IPSTC



*Marco, in Deep Thought...
(IPSTC Applied Research Officer)*



Visit by CJTF HOA



*Mr. de Coning Presenting the
Inaugural AMANI Lecture*



AMANI Hall Podium

The International Peace Support Training Centre (IPSTC) is pleased to announce the convening of a symposium on the dynamics of conflict in Eastern Africa and the emerging mechanisms to address them. The symposium will be conducted over a three day period and will be held at the IPSTC campus in Karen. Marco Jowell of the IPSTC Research Department is organizing the event which will see between 30-50 subject matter experts converging on IPSTC.

The overall aim of the symposium is to assess the recent initiatives to address peace and security in Eastern Africa. To do so the symposium will explore existing theory and

frameworks regarding conflict dynamics and intervention initiatives and compare them against relevant examples from the field. Through comparative analysis policy options will be generated.

In order to accomplish the overall aim, the following objectives have been set:

- Increase awareness of the contextual issues related to conflict dynamics in Eastern Africa.
- Enhance understanding of past and present peace operations initiatives in Eastern Africa.
- Augment collective understanding of the emerging Eastern

African Peace and Security Architecture and its efforts to address peace and security issues in Eastern Africa.

- Bridge between theory and practice through comparative analysis of theoretical frameworks and empirical evidence from the field and the Eastern African Peace and Security Architecture. The symposium is scheduled to be conducted in December 2008 and further details will be published on our website – www.ipstc.org

AMANI LECTURE SERIES

The Amani Lecture Series is a new initiative of the Research Department at IPSTC. The intent of the series is to stimulate intellectual discussion on topics of relevance to regional peace and security initiatives. Lectures will be conducted approximately once each month and invitations are extended to all in the Nairobi area peace and security community. On the 4th of June, IPSTC was extremely fortunate to have Mr. Cedric de Coning present the inaugural Amani Lecture. Mr. de Coning is a Research Fel-

low at the African Centre for the Constructive Resolution of Disputes (ACCORD) and the Norwegian Institute of International Affairs (NUPI). His research focus is on the coordination of peace building operations, the civilian aspects of peace-keeping, negotiation and mediation in peace operations and civil-military coordination. Cedric holds a Masters degree (Cum Laude) in Conflict Management and Peace Studies from the University of Natal-Durban and is a PhD candidate at the University of Stellenbosch. During his lecture, Mr. de Coning

presented the results of his recent paper entitled "Peace Operations in Africa: The Next Decade". This paper presents the complexity of peace operations today, with special attention to the innovations that have emerged out of operations in Africa. His presentation will be available for download on the IPSTC Website – www.ipstc.org

IPSTC looks forward to future iterations of the Amani Lectures and would welcome any suggestions as to potential speakers and methods of engaging a wider audience.

IPSTC hosted and facilitated an EASBRIG Map Exercise from 19 to 23 June. The objective of this MAPEX was to expose the members of the Planning Element to the "Operational" level of planning and to initiate efforts for the upcoming Command Post Exercise in November 2008. This event brought together the members of the EASBRIG Planning Element and the Permanent Staff of the EASBRIG Headquarters at the IPSTC campus in Karen. In its preparation for the Command Post Exercise, EASBRIG recognized that it was necessary to conduct some degree of operational planning prior to being in a position to conduct the Command Post Exercise in November. This MAPEX was intended to provide the time and space to conduct this planning with a view to producing a "Concept of Operations".

As a result of the efforts of the Command Post Exercise planning team, there was a baseline scenario already developed. This scenario was based on the CARANA Country Study, a fictional country which has recently been chosen as the African Standby Force common exercise scenario. For the purpose of the Command Post Exercise, the CARANA Scenario was refined to the provincial level. In this scenario, EASBRIG was mandated to stabilize Lepko Province as part of a larger AU effort. The Planning Element was charged with executing a planning process that would translate this political intent into operational direction that would be transmitted to the EASBRIG Headquarters. This event was the Planning Elements first exposure to planning at the operational level, and more specifically, planning in a complex multidimensional context. The MAPEX consisted of a combination of theoretical lessons

on the operational planning process and practical sessions as they attempted address the issues presented in the exercise scenario.

One of the issues that was highlighted as a result of this process was the necessity for a specific planning process for the EASBRIG Planning Element. More to the point, there is recognition that EASBRIG requires an "integrated" planning process that is specifically tailored to their doctrine and structures. IPSTC is currently planning the convening of a Working Group to address this issue, and this planned for early 2009. It is intended that this Working Group brings together experts in operational and integrated planning and key members of the planning staff of EASBRIG and other related organizations. The objective of the Working Group is to develop an EASBRIG Integrated Planning Process.



Conducting the Final Debriefing



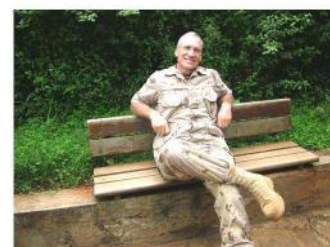
Preparing for the Decision



Officers of the EASBRIG Planning Element Conducting Staff Estimates

NEW IPSTC CREST

The IPSTC unveiled a new crest in July 2008 in order to depict its new roles as an institution that is now expanding to international horizons with new challenges.



Maj Soros Taking a Fiver...



IPSTC Staff During a Tree-Planting Session



IPSTC

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EVENTS CALENDAR

EVENT	DESCRIPTION	TARGET AUDIENCE
Child Rights Course (SCS) 27 Oct—7 Nov 08	Two week Child & Human Rights course hosted at PSTC Karen. Funded by <i>Save the Children</i> (Sweden).	International military and civilian trainers expected to work in the HA field, especially Child Rights, on UN & AU missions.
Peace Operations Staff Course (POSC) 25 Aug—19 Sep 08	Three week course conducted at IPSTC Karen conducted jointly with ACOTA.	EASBRIG PLANELM and HQ Standby Staff Officers who will participate in the CPX Nov 08.
AU/UN Police Course 08/02 15 Sep – 3 Oct 08	Three week pre-UN/ AU tour training course conducted at IMATC, Embakasi, including a Field Exercise. Funded by BPST (EA) (UK).	Police, Gendarmerie and correctional/prison service officers and SNGOs expected to deploy on UNAMD.
Regional Senior Police Seminar 22 Sep – 26 Sept 06	One week seminar for senior members of EASBRIG nations police forces. Sponsored by TPF.	Senior members of police forces.
Conflict Dynamics Seminar 15 Dec—19 Dec 08	One week seminar conducted at IPSTC Karen aimed at addressing the challenges of the Peace and Security Architecture.	East African Peace and Security Architecture.

WE ARE SOON TO BE ON THE WEB!

WWW.IPSTC.ORG